## National Interagency Coordination Center Incident Management Situation Report Thursday, September 5, 2019 – 0530 MT National Preparedness Level 2

### National Fire Activity

Initial attack activity:	Light (122 new fires)
New large incidents:	6
Large fires contained:	2
Uncontained large fires:***	14
Area Command teams committed:	0
NIMOs committed:	2
Type 1 IMTs committed:	4
Type 2 IMTs committed:	4

Nationally, there are 39 large fires being managed under a strategy other than full suppression. \*\*\* Uncontained large fires include only fires being managed under a full suppression strategy.

Resources mobilized to Southern Area in support of Hurricane Dorian recovery efforts:

- \* NIMO (Atlanta) and two fire suppression crews staged in FL.
- \* IMT 1 (NR Team 2) and two fire suppression crews staged in GA.
- \* IMT 1 (SA Blue Team) and three fire suppression crews staged in NC.

Link to Geographic Area daily reports.

Link to Understanding the IMSR.

	Ac	tive Incide	nt Rese	ource S	ummary	
GACC	Incidents	Cumulative Acres	Crews	Engines	Helicopters	Total Personnel
AICC	6	217,563	42	56	13	1,516
NWCC	6	14,308	13	17	7	682
ONCC	0	3,380	0	0	0	0
OSCC	4	3,280	12	16	4	407
NRCC	8	11,306	8	24	8	359
GBCC	16	25,610	29	50	20	1,104
SWCC	12	37,336	11	23	4	388
RMCC	6	28,695	9	24	8	460
EACC	0	0	0	0	0	0
SACC	8	23,799	0	27	2	2,370
Total	66	365,277	124	237	66	7,286

<u>Alaska Area (PL 2)</u>	
New fires:	0
New large incidents:	0
Uncontained large fires:	3
Type 1 IMTs committed:	1
Type 2 IMTs committed:	2

**Swan Lake**, Kenai Kodiak Area, Alaska DOF. IMT 1 (GB Team 1). IMT is also managing the Caribou Lake incident. Started on FWS land five miles northeast of Sterling, AK. Timber, brush and short grass. Minimal fire behavior with single tree torching, creeping and smoldering. Numerous structures threatened. Area, road and trail closures in effect.

**Caribou Lake**, Kenai-Kodiak Area, Alaska DOF. Seven miles northwest of Fox River, AK. Heavy logging slash, timber and tall grass. Minimal fire behavior with creeping and smoldering. Structures threatened.

**McKinley**, Mat-Su Area, Alaska DOF. IMT 2 (NR Team 7). Started on private land 18 miles north of Willow, AK. Timber and brush. Minimal fire behavior with creeping and smoldering. Numerous residences threatened.

**Deshka Landing**, Mat-Su Area, Alaska DOF. IMT 2 (NW Team 10). Seven miles southwest of Willow, AK. Timber, brush and short grass. Minimal fire behavior with creeping and smoldering. Area, road and trail closures in effect.

Incident Name	Unit	S	ize	%	Ctn/	Est	Pers	onnel	Re	esource	S	Strc	\$\$	Origin
Incluent Name	Onit	Acres	Chge	/0	Comp	LSI	Total	Chge	Crw	Eng	Heli	Lost	CTD	Own
Swan Lake	AK-KKS	162,328	149	29	Comp	10/1	719	0	20	24	7	0	39.7M	FWS
Caribou Lake	AK-KKS	904	0	92	Ctn	9/8	63	-15	2	0	2	0	1.7M	ST
McKinley	AK-MSS	3,289	0	95	Ctn	10/1	540	4	14	32	1	139	10.8M	PRI
Deshka Landing	AK-MSS	1,318	0	95	Ctn	12/31	189	-2	6	1	2	0	3.6M	ST
Lar	ge Fires Beir	ng Manage	ed With a St	trategy	/ Other T	han Full	Suppress	ion Withou	it a Typ	e 1 or 2	2 IMT	Assign	ed	
Tokaina 2	AK-CRS	10,175	0	0	Comp	9/30	5	0	0	0	1	0	693K	ST
Lower Klutuk	AK-SWS	4,699		0	Comp	10/14	0		0	0	0	0	2K	BLM
Tokaina Creek	AK-CRS	823		0	Comp	9/30	0		0	0	0	0	13K	ST
Tokaina 3	AK-CRS	156		0	Comp	9/30	0		0	0	0	0	2K	ST

CRS – Valdez-Copper River Area, Alaska DOF SWS – Southwest Area, Alaska DOF

### Great Basin Area (PL 2)

New fires:	27
New large incidents:	0
Uncontained large fires:	3

**Green Ravine,** Salt Lake Field Office, BLM. One mile east of Lakepoint, UT. Brush and short grass. Active fire behavior with running, uphill runs and single tree torching. Structures threatened. Area closures in effect.

**Cherry,** Humbolt-Toiyabe NF, USFS. Fifty miles south of Elko, NV. Brush. Moderate fire behavior with isolated torching, creeping and smoldering. Structures and Sage-grouse habitat threatened.

**George**, Arizona Strip Field Office, BLM. Forty miles south of St. George, UT. Chaparral, brush and tall grass. Minimal fire behavior with smoldering.

**Cove Creek**, Salmon-Challis NF, USFS. Twenty-seven miles northwest of Salmon, ID. Timber and tall grass. Minimal fire behavior with smoldering. Structures threatened. Trail closures in effect. Last narrative report unless significant activity occurs.

Incident Name	Unit	Siz	ze	%	Ctn/	Est	Perso	onnel	R	esource	s	Strc	\$\$	Origin
	Onit	Acres	Chge	/0	Comp	ESI	Total	Chge	Crw	Eng	Heli	Lost	CTD	Own
Green Ravine	UT-SLD	1,719	1,219	10	Ctn	9/8	168	67	4	14	3	0	415K	BLM
Cherry	NV-HTF	3,499	1,499	10	Ctn	9/8	385	95	10	17	5	0	228K	FS
George	AZ-ASD	567	0	35	Ctn	9/5	38	-4	1	2	1	0	110K	BLM
Cove Creek	ID-SCF	5,332	0	79	Comp	9/30	8	-17	0	0	0	0	55M	FS
Nethker	ID-PAF	2,360	0	100	Ctn		28	-13	1	0	0	0	13.1M	FS
Lar	ge Fires Bei	ng Manag	ed With a	Strateg	y Other ⊺	Fhan Ful	I Suppress	sion Witho	ut a Ty	pe 1 or	2 IMT	Assigne	ed	
Little Bear	UT-DIF	2,669	0	65	Comp	9/14	57	-40	1	5	1	0	850K	FS
Smith Knob	ID-PAF	769	344	0	Comp	10/1	33	-4	1	0	1	0	225K	FS
Mammoth	UT-MLF	800	200	60	Comp	10/1	85	17	2	4	3	0	835K	FS
Shady	ID-SCF	6,281	81	0	Comp	10/31	15	0	0	1	1	0	400K	FS
Trumbull	AZ-ASD	2,925		0	Comp	9/5	88		3	1	1	0	500K	BLM
Park Ridge	UT-FIF	186		35	Comp	9/15	6		0	1	0	0	155K	FS

PAF – Payette NF, USFS DIF – Dixie NF, USFS MLF – Manti-La Sal NF, USFS FIF – Fishlake NF, USFS

## Rocky Mountain Area (PL 2)

New fires:	6
New large incidents:	0
Uncontained large fires:	2
Type 2 IMTs committed:	1

**Pedro Mountain**, Rawlins Field Office, BLM. Forty miles north of Rawlins, WY. Timber, brush and short grass. Minimal fire behavior with creeping and smoldering. Structures and sage-grouse habitat threatened.

**Fishhawk**, Shoshone NF, USFS. IMT 2 (RM Blue Team). Forty-two miles west of Cody, WY. Timber. Active fire behavior. Structures threatened. Area and trail closures in effect.

**Currant,** Rock Springs Field Office, BLM. Twenty-six miles southwest of Rock Springs, WY. Brush and short grass. Minimal fire behavior with smoldering.

Incident Name	Unit	Si	ze	%	Ctn/	Est -	Personnel		Re	esource	s	Strc	\$\$	Origin
incident Name		Acres	Chge	/0	Comp		Total	Chge	Crw	Eng	Heli	Lost	CTD	Own
Pedro Mountain	WY-RAD	23,408	1,945	82	Ctn	9/10	191	-101	2	17	2	7	6.3M	BLM
Fishhawk	WY-SHF	4,581	547	0	Comp	10/31	72	43	2	4	2	0	60K	FS
Currant	WY-RSD	383	0	79	Ctn	UNK	60	-24	3	3	0	0	NR	BLM
Larç	ge Fires Beir	ng Manage	ed With a S	Strategy	y Other T	han Full	Suppress	ion Withou	ut a Typ	e 1 or 2	2 IMT	Assign	ed	
Middle Mamm	CO-WRF	250		1	Comp	10/31	71		1	0	1	0	150K	FS
Reveille	CO-PSF	230		80	Comp	UNK	1		0	0	0	0	2.7M	FS

WRF – White River NF, USFS PSF – Pike and San Isabel NF, USFS

# Northwest Area (PL 2)

New fires:	7
New large incidents:	0
Uncontained large fires:	1
NIMOs committed:	1
Type 2 IMTs committed:	1

**204 Cow**, Malheur NF, USFS. Transfer of command from IMT 2 (NW Team 9) to NIMO (Boise) will occur today. Seventeen miles southwest of Unity, OR. Timber, closed timber litter and brush. Moderate fire behavior with flanking, group torching and spotting. Structures threatened. Area and road closures in effect.

**Box,** Malheur NF, USFS. Thirty miles northwest of Burns, OR. Timber. Minimal fire behavior with smoldering and creeping

Incident Name	Unit	Siz	e %		Ctn/	Est	Personnel		Resources			Strc	\$\$	Origin
incluent Name		Acres	Chge	70	Comp	LSI	Total	Chge	Crw	Eng	Heli	Lost	CTD	Own
204 Cow	OR-MAF	8,796	344	65	Comp	10/15	542	-82	8	9	6	0	8.7M	FS
Box	OR-MAF	100	0	40	Ctn	9/6	36	20	1	5	0	0	55K	FS
Lar	ge Fires Bei	ng Manag	ed With a	Strateg	y Other ⊺	Than Ful	I Suppress	sion Witho	ut a Ty	pe 1 or	2 IMT	Assigne	ed	
Granite Gulch	OR-WWF	5,400		0	Comp	10/31	15		0	0	1	0	440K	FS
Devore Creek	WA-OWF	630		0	Comp	11/30	3		0	0	0	0	1.1M	FS
South Fork Creek	WA-OWF	160		10	Comp	10/1	0		0	0	0	0	15K	FS

WWF – Wallowa-Whitman NF, USFS OWF – Okanogan-Wenatchee NF, USFS

## Southern California Area (PL 2)

New fires:	21
New large incidents:	0
Uncontained large fires:	1

**Broder**, Sequoia NF, USFS. Twelve miles west of Haiwee, CA. Timber and brush. Moderate fire behavior with creeping and smoldering.

Incident Name	Unit	Size		%	Ctn/	Est	Personnel		Resources			Strc	\$\$	Origin
		Acres	Chge	/0	Comp	LSI	Total	Chge	Crw	Eng	Heli	Lost	CTD	Own
Broder	CA-SQF	370	0	30	Ctn	9/21	50	-22	1	0	1	0	613K	FS
Large Fires Being Managed With a Strategy Other Than Full Suppression Without a Type 1 or 2 IMT Assigned														
Cow	CA-INF	1,875		30	Comp	10/11	73		0	0	2	0	1.8M	FS
Springs	CA-INF	3,844		50	Comp	10/1	176		2	7	1	0	4.9M	FS

INF - Inyo NF, USFS

### Southern Area (PL 3)

New fires:	13
New large incidents:	0
Uncontained large fires:	0
Type 1 IMTs committed:	1

**Hurricane Dorian,** Florida Forest Service. Eastern Seaboard of Florida. Florida State IMT 1 (Red Team) staged in Orlando, FL to manage support and coordination for FEMA Urban Search and Rescue Task Force operations in Florida.

Incident Name	Unit	Siz	ze	%	Ctn/ Comp	Est	Perso	Personnel		Resources		Strc	\$\$	Origin
		Acres	Chge	70			Total	Chge	Crw	Eng	Heli	Lost	CTD	Own
Hurricane Dorian	FL-FLS	N/A		N/A	N/A		2275	-73	0	0	0	0	N/A	ST

## Southwest Area (PL 2)

New fires:	6
New large incidents:	3
Uncontained large fires:	2

\* Lava 18, El Malpais National Monument, BLM. Nineteen miles southwest of Grants, NM. Timber. Moderate fire behavior with creeping, single tree torching and wind-driven runs. Structures threatened. Last narrative report unless significant activity occurs.

\* **Montoya Springs,** Carson NF, USFS. Two miles east of Canjilon, NM. Timber, medium logging slash and brush. Moderate fire behavior with backing, creeping and single tree torching. Trail closures in effect. Last narrative report unless significant activity occurs.

\* **River,** Tonto NF, USFS. Seven miles east of New River, AZ. Short grass. Moderate fire behavior with winddriven runs and smoldering. Last narrative report unless significant activity occurs.

**Clair**, Tonto NF, USFS. Eleven miles north of Rio Verde, AZ. Brush and short grass. Minimal fire behavior with smoldering.

**Champion,** San Carlos Agency, BIA. Eleven miles NE of Globe, AZ. Brush and tall grass. Minimal fire behavior with smoldering.

Incident Name Unit		Siz	ze	%	Ctn/	Est	Perse	onnel	R	esource	s	Strc	\$\$	Origin
Incluent Name	Unit	Acres	Chge	70	Comp	ESI	Total	Chge	Crw	Eng	Heli	Lost	CTD	Own
* Lava 18	NM-EMP	330		0	Comp	9/30	54		2	3	1	0	160K	BLM
* Montoya Springs	NM-CAF	350		0	Comp	9/9	67		1	5	1	0	110K	FS
* River	AZ-TNF	400		0	Comp	9/15	10		0	0	0	0	10K	FS
Clair	AZ-TNF	680	0	95	Ctn	9/9	30	-1	1	1	0	0	600K	FS
Champion	AZ-SCA	1,986		65	Ctn	UNK	16		1	2	0	0	65K	BIA
Large Fires Being Managed With a Strategy Other Than Full Suppression Without a Type 1 or 2 IMT Assigned														
Sheridan	AZ-PNF	21,510	0	60	Comp	9/15	100	0	1	6	1	0	3.5M	FS
Redondo	NM-BAP	317		80	Comp	9/9	4		0	1	0	0	225K	NPS
Buckhorn	AZ-A3S	1,900		85	Comp	UNK	31		1	2	0	0	49K	ST
Ikes	AZ-GCP	6,500		80	Comp	9/15	32		0	3	1	0	1.9M	NPS
Saber	AZ-COF	3,283		75	Comp	9/15	4		0	1	0	0	745K	FS
Cueva	NM-SNF	1,176		90	Comp	9/6	42		1	2	1	0	177K	FS
Castle	AZ-KNF	19,368		96	Comp	9/15	64		1	6	0	0	5.2M	FS

PNF – Prescott NF, USFS BAP – Bandelier National Monument, NPS A3S – Southeast District, Arizona DOF GCP – Grand Canyon NP, NPS COF – Coconino NF, USFS SNF – Santa Fe NF, USFS KNF – Kaibab NF, USFS

Northern California Area (PL 2)	
New fires:	19
New large incidents:	0
Uncontained large fires:	1

R-1 Ranch, Northern California District, BLM. Thirteen miles northeast of Susanville, CA. Timber, brush and tall grass. Minimal fire behavior with smoldering.

Incident Name	Unit	Unit Size % Ctn/ Est		Personnel		Resources			Strc	\$\$	Origin			
Incluent Name		Acres	Chge	/0	Comp	LSI	Total	Chge	Crw	Eng	Heli	Lost	CTD	Own
R-1 Ranch	CA-NOD	3,380		98	Ctn	UNK	0	-52	0	0	0	0	3.7M	BLM

### Northern Rockies (PL 2)

New fires:	23
New large incidents:	3
Uncontained large fires:	1

\* Shale Creek, Nez Perce-Clearwater NF, USFS. Thirty-two miles southwest of Superior, MT. Timber. Minimal fire behavior with creeping and single tree torching. Last narrative report unless significant activity occurs.

\* Roadside 484, Crow Agency, BIA. Three miles east of Pryor, MT. Short grass. Active fire behavior with running.

Incident Name	Unit	Siz	ze	%	Ctn/	Est	Pers	onnel	R	esource	s	Strc	\$\$	Origin
Incluent Name	Onit	Acres	Chge	/0	Comp	251	Total	Chge	Crw	Eng	Heli	Lost	CTD	Own
* Shale Creek	ID-NCF	400		0	Comp	11/1	11		0	0	0	0	50K	FS
* Roadside 484	MT-CRA	524		98	Ctn	9/5	0		0	0	0	0	100K	BIA
* Pillgram MA	MT-CES	955		100	Ctn		0		0	0	0	0	65K	CNTY
Large Fires Being Managed With a Strategy Other Than Full Suppression Without a Type 1 or 2 IMT Assigned														
McClusky	MT-BDF	974	568	51	Comp	11/1	85	13	2	6	0	0	800K	FS
Beeskove	MT-LNF	430		73	Comp	9/30	4		0	1	0	0	7M	FS
Horsefly	MT-HLF	1,352		60	Comp	9/30	44		1	0	1	0	6.5M	FS
Crab	ID-NCF	198		40	Comp	10/31	0		0	0	0	0	2.6M	FS
Snow Creek	MT-FNF	1,815		3	Comp	10/31	4		0	0	0	0	77K	FS
Barren Hill	ID-NCF	605		0	Comp	10/31	8		0	0	0	0	15K	FS
Snow Peak	ID-IPF	100		0	Comp	10/31	0		0	0	0	0	5K	FS

CES – Central Land Office, Montana DNR BDF – Beaverhead-Deerlodge NF, USFS LNF – Lolo NF, USFS HLF – Helena-Lewis and Clark NF, USFS FNF – Flathead NF, USFS IPF – Idaho Panhandle NF, USFS

# Fires and Acres Yesterday (by Protection):

Area		BIA	BLM	FWS	NPS	ST/OT	USFS	TOTAL
Alaska Area	FIRES	0	0	0	0	0	0	0
Alaska Alea	ACRES	0	0	0	0	0	0	0
Northwest Area	FIRES	2	0	0	0	4	1	7
Nonnwest Area	ACRES	0	0	0	0	0	344	344
Northern California Area	FIRES	0	1	0	0	13	5	19
Northern California Area	ACRES	0	0	0	0	98	101	199
Southern California Area	FIRES	0	1	0	0	12	8	21
Southern California Area	ACRES	0	0	0	0	15	51	66
Northern Rockies Area	FIRES	1	0	0	0	11	11	23
NOTTHEIN ROCKIES ATEA	ACRES	42	0	0	0	1,245	780	2,067
Great Basin Area	FIRES	0	9	0	0	5	13	27
Gleat Basili Alea	ACRES	0	4	0	0	1	386	391
Southwest Area	FIRES	2	0	0	0	1	3	6
Southwest Area	ACRES	3	0	0	0	1	20	23
Rocky Mountain Area	FIRES	0	0	0	0	4	2	6
Rocky Mountain Area	ACRES	0	0	0	0	182	567	749
Eastern Area	FIRES	0	0	0	0	0	0	0
Lasieni Alea	ACRES	0	0	0	0	0	0	0
Southern Area	FIRES	0	0	0	0	13	0	13
Southern Alea	ACRES	0	0	0	0	53	0	53
TOTAL FIRES:		5	11	0	0	63	43	122
TOTAL ACRES:		45	4	0	0	1,595	2,249	3,892

Fires and Acres Year-to-Date (by Protection):

Area		BIA	BLM	FWS	NPS	ST/OT	USFS	TOTAL
	FIRES	0	238	0	0	402	43	683
Alaska Area	ACRES	0	1,707,560	0	0	883,850	13	2,591,423
Northwest Area	FIRES	218	163	14	15	1,505	749	2,664
	ACRES	48,900	27,944	89	1	20,612	18,795	116,341
Northern California Area	FIRES	51	35	4	6	1,986	356	2,438
Northern California Area	ACRES	28	5,316	25	1	23,104	15,612	44,086
Southern California Area	FIRES	14	71	9	16	2,749	270	3,129
Southern California Area	ACRES	140	414	2,727	106	16,781	11,117	31,285
Northern Rockies Area	FIRES	704	47	22	14	733	432	1,952
Northern Rockies Area	ACRES	10,740	924	10,026	116	37,096	7,627	66,529
Great Basin Area	FIRES	31	617	8	29	722	366	1,773
Great Dasin Area	ACRES	136	229,004	18	9	139,968	33,756	402,890
Southwest Area	FIRES	586	184	11	46	556	747	2,130
Southwest Area	ACRES	51,823	6,493	55	8,019	27,824	310,112	404,326
Pooley Mountain Area	FIRES	241	255	1	10	459	247	1,213
Rocky Mountain Area	ACRES	2,142	4,156	5,048	29	17,920	13,030	42,325
Eastern Area	FIRES	301	0	9	30	3,532	288	4,160
Eastern Area	ACRES	569	0	53	520	26,297	5,134	32,573
Southorn Arca	FIRES	248	0	34	44	13,756	222	14,304
Southern Area	ACRES	22,651	0	2,498	2,303	331,777	13,331	372,560
TOTAL FIRES:		2,394	1,610	112	210	26,400	3,720	34,446
TOTAL ACRES:		137,129	1,981,811	20,540	11,104	1,525,230	428,527	4,104,339

Ten Year Average Fires (2009 – 2018 as of today)	46,279
Ten Year Average Acres (2009 – 2018 as of today)	5,763,268

\*\*\*Changes in some agency YTD acres reflect more accurate mapping or reporting adjustments. \*\*\*Additional wildfire information is available through the Geographic Areas at <u>https://gacc.nifc.gov/</u>

## **Canadian Fires and Hectares**

PROVINCES	FIRES YESTERDAY	HECTARES YESTERDAY	FIRES YEAR-TO- DATE	HECTARES YEAR-TO-DATE
BRITISH COLUMBIA	22	4	915	21,157
YUKON TERRITORY	0	0	112	252,911
ALBERTA	3	5,114	969	888,404
NORTHWEST TERRITORY	0	0	145	105,167
SASKATCHEWAN	0	0	232	47,954
MANITOBA	0	0	277	101,453
ONTARIO	0	0	530	269,757
QUEBEC	1	0	331	10,225
NEWFOUNDLAND	0	0	88	777
NEW BRUNSWICK	1	0	176	224
NOVA SCOTIA	0	0	132	153
PRINCE EDWARD ISLAND	0	0	2	9
NATIONAL PARKS	2	0	72	117,827
TOTALS	29	5,118	3,981	1,816,018
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\*1 Hectare = 2.47 Acres

**Predictive Services Discussion**: Hurricane Dorian will graze the coast of the Carolinas and bring very heavy rainfall, storm surge and high winds to the eastern third of those states. By late in the day, South Carolina will begin to dry out as the storm begins to depart. The Four Corners High pressure area will begin to drift west again but will remain centered over West Texas, New Mexico, and Colorado. Another weak trough of low pressure will approach the coast of Oregon and pull up the remainder of the monsoonal moisture into the northern Great Basin, Oregon, and Washington and will create scattered wet storms, which should have a beneficial impact on the dry fuels. Temperatures along the West Coast will begin to cool. In the Northeast, the breezy and dry westerly flow will continue from Michigan to Maine in the wake of the previous day's front.

http://www.predictiveservices.nifc.gov/outlooks/outlooks.htm



Leaders in the wildland fire service are not only empowered but also duty-bound to act on a situation that is within our power to affect, even without direction from above.

This empowerment is not intended to encourage freelancing. In a high-risk environment, freelancing is a dangerous and unpredictable element, causing more harm than good. Ultimately, leaders are always accountable for their actions.

- A bias for action acknowledges wildfire as an environment where events do not always go according to plan.
- At times during an incident, one person may be the only one in a position to see what needs to be done and to make it happen.
- Time may not permit gathering all of the information that one might like to have; if you wait until you have all the facts to be 100% sure it will almost always be too late.

In these time-critical situations, fire leaders use judgment, act within the intent of their leaders, work in unison with others, develop and communicate a plan, and then inform leaders of actions as soon as safely possible.

On a chaotic and rapidly developing wildfire, one person taking the initiative can make all the difference in seizing and taking advantage of an opportunity. Being hesitant, risk-averse, or indecisive can expose firefighters to greater long-term risks and translate into a waste of time, opportunity, energy, and money.

# **Discussion Points**

- Discuss the difference between freelancing and a bias for action.
- Describe and discuss instances of taking appropriate action and indecisiveness / non-action.
- · How are some ways we train for situations requiring a bias for action?

# **References:**

- Wildland Fire Leadership Development Program
- Leading In the Wildland Fire Service, PMS 494-2