

**National Interagency Coordination Center  
Incident Management Situation Report  
Friday, December 16, 2016 – 0800 MT  
National Preparedness Level 1**

**National Fire Activity (Dec. 9 – Dec. 15)**

Initial attack activity:	Light (134 new fires)
New large incidents:	3
Large fires contained:	3
Uncontained large fires:**	2
Area Command Teams Committed:	0
NIMOs committed:	0
Type 1 IMTs committed:	0
Type 2 IMTs committed:	0

\*\*Uncontained large fires include only fires being managed under a full suppression strategy.  
[Link](#) to Geographic Area daily reports.

**Southern Area (PL 1)**

New fires:	123
New large incidents:	3
Uncontained large fires:	2
Type 1 IMTs committed:	0
Type 2 IMTs committed:	0

**Chimney Tops 2**, Great Smoky Mountains NP. Five miles south of Gatlinburg, TN. Dormant brush, hardwood slash and hardwood litter. Minimal fire behavior. Road and trail closures in effect.

**Cobbly Nob**, Tennessee DOF. Ten miles east of Gatlinburg, Tennessee. Dormant brush, hardwood slash and hardwood litter. Minimal fire behavior with smoldering. Trail closures in effect.

Incident Name	Unit	Size		%	Ctn/ Comp	Est	Personnel		Resources			Strc Lost	\$\$ CTD	Origin Own
		Acres	Chge				Total	Chge	Crw	Eng	Heli			
Chimney Tops 2	TN-GSP	17,140	134	95	Ctn	12/20	15	-307	0	0	1	2,066	8.3M	NPS
Cobbly Nob	TN-TNS	764	8	96	Ctn	12/20	28	-50	1	2	0	108	356K	ST
* 64 Hwy	OK-OKS	350	---	100	Ctn	---	33	---	0	10	0	2	20K	ST
* Dogwood	OK-NEU	290	---	100	Ctn	---	5	---	0	3	0	0	8K	ST
* Shiloh	OK-NEU	160	---	100	Ctn	---	4	---	0	2	0	0	8K	ST

<b>Active Incident Resource Summary</b>						
<b>GACC</b>	<b>Fires</b>	<b>Cumulative Acres</b>	<b>Crews</b>	<b>Engines</b>	<b>Helicopters</b>	<b>Total Personnel</b>
AICC	0	0	0	0	0	0
NWCC	0	0	0	0	0	0
ONCC	0	0	0	0	0	0
OSCC	1	8,110	2	3	0	75
NRCC	0	0	0	0	0	0
GBCC	0	0	0	0	0	0
SWCC	0	0	0	0	0	0
RMCC	0	0	0	0	0	0
EACC	0	0	0	0	0	0
SACC	7	18,820.5	4	18	2	126
<b>Total</b>	<b>8</b>	<b>26,930.5</b>	<b>6</b>	<b>21</b>	<b>2</b>	<b>201</b>

**Fires and Acres Last Week (by Protection):**

<b>Area</b>		<b>BIA</b>	<b>BLM</b>	<b>FWS</b>	<b>NPS</b>	<b>ST/OT</b>	<b>USFS</b>	<b>TOTAL</b>
Alaska Area	FIRES	0	0	0	0	0	0	<b>0</b>
	ACRES	0	0	0	0	0	0	<b>0</b>
Northwest Area	FIRES	0	0	0	0	0	0	<b>0</b>
	ACRES	0	0	0	0	0	0	<b>0</b>
Northern California Area	FIRES	0	0	0	0	2	0	<b>2</b>
	ACRES	0	0	0	0	0	0	<b>0</b>
Southern California Area	FIRES	0	0	0	0	0	2	<b>2</b>
	ACRES	0	0	0	0	0	0	<b>0</b>
Northern Rockies Area	FIRES	0	0	0	0	0	0	<b>0</b>
	ACRES	0	0	0	0	0	0	<b>0</b>
Great Basin Area	FIRES	0	0	0	0	0	0	<b>0</b>
	ACRES	0	0	0	0	0	0	<b>0</b>
Southwest Area	FIRES	2	1	0	0	3	0	<b>6</b>
	ACRES	3	0	0	0	1	0	<b>4</b>
Rocky Mountain Area	FIRES	0	0	0	0	0	0	<b>0</b>
	ACRES	0	0	0	0	0	0	<b>0</b>
Eastern Area	FIRES	0	0	0	0	1	0	<b>1</b>
	ACRES	0	0	0	0	0	0	<b>0</b>
Southern Area	FIRES	9	0	0	0	111	3	<b>123</b>
	ACRES	2,860	0	0	0	415	57	<b>3,332</b>
<b>TOTAL FIRES:</b>		<b>11</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>117</b>	<b>5</b>	<b>134</b>
<b>TOTAL ACRES:</b>		<b>2,863</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>416</b>	<b>57</b>	<b>3,336</b>

**Fires and Acres Year-to-Date (by Protection):**

<b>Area</b>		<b>BIA</b>	<b>BLM</b>	<b>FWS</b>	<b>NPS</b>	<b>ST/OT</b>	<b>USFS</b>	<b>TOTAL</b>
Alaska Area	FIRES	0	182	0	0	375	15	<b>572</b>
	ACRES	0	391,262	0	0	105,200	5	<b>496,467</b>
Northwest Area	FIRES	299	246	32	26	1,226	685	<b>2,514</b>
	ACRES	41,132	353,028	2,778	5,042	62,837	48,386	<b>513,203</b>
Northern California Area	FIRES	111	9	1	26	2,771	433	<b>3,351</b>
	ACRES	145	227	1	5	50,226	46,080	<b>96,684</b>
Southern California Area	FIRES	15	94	11	55	3,223	446	<b>3,844</b>
	ACRES	5,971	30,049	405	1,147	124,321	310,842	<b>472,735</b>
Northern Rockies Area	FIRES	800	100	11	27	1,281	482	<b>2,701</b>
	ACRES	14,733	6,050	2,013	61,914	56,202	61,231	<b>202,143</b>
Great Basin Area	FIRES	35	754	8	58	659	546	<b>2,060</b>
	ACRES	12,439	303,225	3	25,696	139,225	281,055	<b>761,643</b>
Southwest Area	FIRES	902	261	11	68	1,066	1,188	<b>3,496</b>
	ACRES	82,128	66,570	6,976	32,340	133,527	261,272	<b>582,813</b>
Rocky Mountain Area	FIRES	861	449	14	24	1,341	747	<b>3,436</b>
	ACRES	27,435	35,085	615	2,140	517,241	99,524	<b>682,040</b>
Eastern Area	FIRES	519	0	31	53	9,257	449	<b>10,309</b>
	ACRES	2,209	0	1,113	966	61,669	9,076	<b>75,033</b>
Southern Area	FIRES	471	1	60	80	28,263	762	<b>29,637</b>
	ACRES	137,843	1	1,556	28,956	1,158,196	114,792	<b>1,441,344</b>
<b>TOTAL FIRES:</b>		<b>4,013</b>	<b>2,096</b>	<b>179</b>	<b>417</b>	<b>49,462</b>	<b>5,753</b>	<b>61,920</b>
<b>TOTAL ACRES:</b>		<b>324,035</b>	<b>1,185,497</b>	<b>15,460</b>	<b>158,206</b>	<b>2,408,644</b>	<b>1,232,263</b>	<b>5,324,105</b>

<b>Ten Year Average Fires (2006 – 2015 as of today)</b>	<b>69,346</b>
<b>Ten Year Average Acres (2006 – 2015 as of today)</b>	<b>6,832,703</b>

**Prescribed Fires and Acres Last Week (by Ownership):**

Area		BIA	BLM	FWS	NPS	ST/OT	USFS	TOTAL
Alaska Area	FIRES	0	0	0	0	0	0	<b>0</b>
	ACRES	0	0	0	0	0	0	<b>0</b>
Northwest Area	FIRES	0	3	0	0	0	1	<b>4</b>
	ACRES	0	133	0	0	0	4	<b>137</b>
Northern California Area	FIRES	0	0	0	0	0	6	<b>6</b>
	ACRES	0	0	0	1	0	436	<b>437</b>
Southern California Area	FIRES	0	0	0	0	0	4	<b>4</b>
	ACRES	0	0	0	0	0	61	<b>61</b>
Northern Rockies Area	FIRES	0	0	0	0	0	0	<b>0</b>
	ACRES	0	0	0	0	0	4	<b>4</b>
Great Basin Area	FIRES	0	1	0	0	0	1	<b>2</b>
	ACRES	7	25	0	0	26	156	<b>214</b>
Southwest Area	FIRES	0	0	0	0	0	4	<b>4</b>
	ACRES	2	0	0	0	0	456	<b>458</b>
Rocky Mountain Area	FIRES	1	0	3	1	0	9	<b>14</b>
	ACRES	18	0	229	2	13	2,215	<b>2,477</b>
Eastern Area	FIRES	0	0	0	0	0	2	<b>2</b>
	ACRES	0	0	0	0	0	31	<b>31</b>
Southern Area	FIRES	2	0	0	0	325	1	<b>328</b>
	ACRES	109	0	0	0	8,540	4,353	<b>13,002</b>
<b>TOTAL FIRES:</b>		<b>3</b>	<b>4</b>	<b>3</b>	<b>1</b>	<b>325</b>	<b>28</b>	<b>364</b>
<b>TOTAL ACRES:</b>		<b>136</b>	<b>158</b>	<b>229</b>	<b>3</b>	<b>8,579</b>	<b>7,716</b>	<b>16,821</b>

**Prescribed Fires and Acres Year-to-Date (by Ownership):**

Area		BIA	BLM	FWS	NPS	ST/OT	USFS	TOTAL
Alaska Area	FIRES	0	0	2	0	11	2	15
	ACRES	0	0	62	0	33,377	138	33,577
Northwest Area	FIRES	14	141	20	2	9	469	655
	ACRES	9,554	15,100	1,159	29	1,128	66,252	93,222
Northern California Area	FIRES	8	3	11	18	0	261	301
	ACRES	103	336	3,813	2,703	0	27,280	34,235
Southern California Area	FIRES	0	5	11	5	0	166	187
	ACRES	0	71	2,162	1,391	0	6,216	9,840
Northern Rockies Area	FIRES	15	45	59	13	121	456	709
	ACRES	5,636	7,685	14,333	956	7,001	27,793	63,404
Great Basin Area	FIRES	4	38	10	15	47	117	231
	ACRES	191	8,451	5,622	2,584	2,159	39,577	58,584
Southwest Area	FIRES	34	33	3	9	9	194	282
	ACRES	24,068	26,943	92	2,349	3,425	97,190	154,067
Rocky Mountain Area	FIRES	40	38	76	36	73	132	395
	ACRES	9,459	5,306	30,728	13,893	4,758	50,575	114,719
Eastern Area	FIRES	87	0	369	41	1,301	276	2,074
	ACRES	45,614	0	52,415	7,180	89,862	57,511	252,582
Southern Area	FIRES	26	0	197	69	13,293	948	14,533
	ACRES	4,876	0	162,624	51,834	743,846	854,225	1,817,405
<b>TOTAL FIRES:</b>		<b>228</b>	<b>303</b>	<b>758</b>	<b>208</b>	<b>14,864</b>	<b>3,021</b>	<b>19,382</b>
<b>TOTAL ACRES:</b>		<b>99,501</b>	<b>63,892</b>	<b>273,010</b>	<b>82,919</b>	<b>885,556</b>	<b>1,226,757</b>	<b>2,631,635</b>

\*\*\* Changes in some agency YTD acres reflect more accurate mapping or reporting adjustments. \*\*\*

Additional wildfire information is available through the Geographic Areas at <http://gacc.nifc.gov/>

**Predictive Services Discussion:** A strengthening cold front will move southeast from the Northern Plains into the lower Mississippi River Valley by Saturday morning bringing widespread showers to the east, including the drought-starved areas in the Deep South. Behind the front, the season's second burst of Arctic air will bring another significant cool down to the Eastern two thirds of the country over the weekend. Areas west of the Continental Divide will only see a glancing blow from the cold. Temperatures nationwide will begin moderating back to seasonal norms on Monday and Tuesday as the Arctic airmass moves north back into Canada. Another cold front will move on shore into the Pacific Northwest Tuesday and will quickly move east across the Continental United States impacting the East with another round of rain and snow by Thursday. Drought areas across the Southeast will be positively impacted by this system as well. Meanwhile, expect overall warm and dry conditions to continue across the Southwest with the best chances for wetting precipitation being early in the outlook period (Friday.) Alaska will continue to see overall warmer than normal temperatures with scattered snow showers through the week as an unsettled pattern remains over the state. However, look for a significant cooldown to occur late in the week as Arctic air begins arriving from Siberia.

<http://www.predictiveservices.nifc.gov/outlooks/outlooks.htm>



# LEAD Time

## Developing a Learning Organization

*Leadership Category*

Leaders evaluate performance at all levels to understand the causal factors of successes and failures. All those involved learn incrementally, applying today's lessons to the next assignment. This focus on continuous improvement brings with it a responsibility to share lessons learned throughout the organization.

In a learning organization, leaders treat honest mistakes as opportunities to learn and do better next time. Understanding that failure is a part of learning, they establish command climates in which followers are motivated by desire to succeed rather than fear of failure. At the crew level, conducting regular After Action Reviews is one of the most powerful tools a leader has for building effective and cohesive teams.

### Discussion Points

- Discuss the relationship between developing a learning organization and safety.
- What happens when honest mistakes are punished rather than used as a learning opportunity?
- How are mistakes and failure dealt with within your crew / organization?
- What was your crew's / organization's most recent learning moment?

### References:

[Wildland Fire Leadership Development Program](#)

[Leading In the Wildland Fire Service](#)

[After Action Review](#)

[Organizational Learning](#)

**Have an idea? Have feedback? Share it.**

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