# National Interagency Coordination Center Incident Management Situation Report Saturday, July 11, 2015 - 0530 MT National Preparedness Level 3

### **National Fire Activity**

Initial attack activity:	Light (168 new fires)
New large incidents:	4
Large fires contained:	4
Uncontained large fires: **	16
Area Command Teams committed:	0
NIMOs committed:	1
Type 1 IMTs committed:	1
Type 2 IMTs committed:	11

<sup>\*\*</sup> Uncontained large fires include only fires being managed under a full suppression strategy.

Link to Geographic Area daily reports.

### Alaska Area (PL 5)

New fires:	0
New large incidents:	1
Uncontained large fires:	3
Type 2 IMTs committed:	5

**Tanana Area Fires (9 fires)**, Tanana Zone, BLM. Transfer of command from IMT 2 (Staats) to IMT 2 (Grant) will occur today. Started on native corporation land seven miles northeast of Tanana, AK. Timber. Extreme fire behavior with crowning, spotting and backing. Numerous structures threatened. Evacuations in effect.

**Aggie Creek**, Fairbanks Area Forestry, DOF. IMT 2 (Nieto). Thirty miles northwest of Fairbanks, AK. Timber and closed timber litter. Moderate fire behavior with running, backing and creeping. Structures threatened. Area and trail closures in effect.

**Middle Yukon Fires (4 fires)**, Galena Zone, BLM. IMT 2 (Hutton). Started on native corporation land two miles north of Nulato, AK. Timber, brush and short grass. Moderate fire behavior with isolated torching, flanking and backing. Numerous structures threatened.

**Aniak Complex (4 fires),** Southwest Area Forestry, DOF. One mile east of Aniak, AK. Timber and short grass. No new information.

**Baker**, Tanana Zone, BLM. IMT 2 (Greer). Started on state land four miles southwest of Eureka, AK. Timber and hardwood litter. Moderate fire behavior with group torching and backing. Structures threatened.

**Tetlin Hills**, Tok Area Forestry, DOF. Eight miles southeast of Tok, AK. Timber. Moderate fire behavior with creeping and smoldering. Structures threatened.

**Long Lake**, Tok Area Forestry, DOF. Started on BIA land two miles east of Northway, AK. Timber. No new information.

**Rex Complex (2 fires)**, Fairbanks Area Forestry, DOF. Started on private land seven miles southeast of Clear, AK. Timber. Moderate fire behavior with isolated torching, creeping and smoldering. Structures threatened. Road and trail closures in effect.

**Rock**, Tanana Zone, BLM. Started on native corporation land nine miles southeast of Hughes, AK. Timber. Minimal fire behavior with single tree torching, creeping and smoldering. Numerous structures threatened.

**Kwethluk Airport**, Southwest Area Forestry, DOF. One mile south of Kwethluk, AK. Short grass. Minimal fire behavior.

**Lost River**, Tanana Zone, BLM. Previously reported incident. Started on state land 35 miles southeast of Ruby, AK. Timber. Moderate fire behavior with single tree torching, backing and creeping. Structures threatened. Last report unless significant activity occurs.

**Lloyd**, Tanana Zone, BLM. Previously reported incident. Started on state land 35 miles south of Tanana, AK. Closed timber litter. Moderate fire behavior with isolated torching, backing and creeping. Structures threatened. Last report unless significant activity occurs.

**Old Woman**, Galena Zone, BLM. Previously reported incident. Twenty-eight miles northeast of Unalakleet, AK. Timber. Moderate fire behavior with short crown runs, backing and creeping. Structures threatened. Last report unless significant activity occurs.

\* **Holonada**, Tanana Zone, BLM. Forty miles northwest of Tanana, AK. Timber and short grass. Minimal fire behavior with backing, creeping and smoldering. Last report unless significant activity occurs.

**West Fork**, Upper Yukon Zone, BLM. Started on FWS land three miles east of Minto, AK. Closed timber litter. Minimal fire behavior with single tree torching, backing and creeping. Last report unless significant activity occurs.

**Christian River #2**, Upper Yukon Zone, BLM. Previously reported incident. Includes previously reported Christian River #3 fire. Started on FWS land four miles northeast of Christian, AK. Timber. Minimal fire behavior with creeping and smoldering. Last report unless significant activity occurs.

Incident	Unit	Si	ze	%	Ctn /	Est	Perso	onnel		ource		Strc	\$\$ CTD	Origin
Name	Unit	Acres	Chge	70	Comp	EST	Total	Chge	Crews	Eng	Heli	Lost	22 CID	Own
Tanana Area Fires	AK-TAD	508,243	13,903	0	Comp	NR	277	6	5	2	2	0	6.8M	TRI
Aggie Creek	AK-FAS	26,487	346	27	Comp	NR	437	-201	13	7	4	0	7.4M	ST
Middle Yukon Fires	AK-GAD	352,949	2,566	2	Comp	NR	171	18	3	1	2	3	5.2M	TRI
Aniak Complex	AK-SWS	131,624		8	Comp	NR	133		6	0	4	1	5M	ST
Baker	AK-TAD	14,513	0	75	Comp	NR	179	-13	4	4	1	0	1.5M	ST
Tetlin Hills	AK-TAS	1,878	0	26	Ctn	NR	299	9	11	0	2	0	4.7M	ST
Long Lake	AK-TAS	25,195		20	Ctn	NR	86		3	1	0	0	2.5M	BIA
Rex Complex	AK-FAS	16,389	0	65	Comp	NR	166	0	5	3	4	8	10.8M	PRI

Incident	Unit	Si	ze	%	Ctn /	Est	Perso	onnel	Reso	ource	s	Strc	\$\$ CTD	Origin
Name	Onit	Acres	Chge	/0	Comp	LSI	Total	Chge	Crews	Eng	Heli	Lost	φφ CID	Own
Rock	AK-TAD	48,465	0	0	Comp	NR	78	-30	4	0	1	0	319K	TRI
Kwethluk Airport	AK-SWS	349	0	90	Ctn	7/11	24	0	1	0	0	0	97K	ST
Lost River	AK-TAD	52,028	11,806	0	Comp	NR	6	0	0	0	0	0	12K	ST
Lloyd	AK-TAD	38,558	3,944	0	Comp	NR	55	8	2	0	0	5	117K	ST
Old Woman	AK-GAD	36,965	1,965	0	Comp	NR	0	-8	0	0	0	0	1K	BLM
* Holonada	AK-TAD	28,460		0	Comp	NR	0		0	0	0	0	3K	BLM
West Fork	AK-UYD	27,843	13,191	0	Comp	NR	0	0	0	0	0	0	2K	FWS
Christian River #2	AK-UYD	12,133	7,369	0	Comp	NR	0	0	0	0	0	0	2K	FWS

### Northwest Area (PL 4)

New fires:	48
New large incidents:	2
Uncontained large fires:	8
NIMOs committed:	1
Type 1 IMTs committed:	1
Type 2 IMTs committed:	4
71	

**Newby Lake**, Okanogan-Wenatchee NF. IMT 2 (Rabe). Transfer of command from IMT 2 (Rabe) to IMT 1 (Lewis) will occur tomorrow. Eleven miles northwest of Loomis, WA. Timber. Active fire behavior. Area and trail closures in effect.

**153 West Fork**, Malheur NF. IMT 2 (Fillis). IMT is also managing the Corner Creek fire. Ten miles southeast of Dayville, OR. Timber, brush and short grass. Minimal fire behavior with creeping and smoldering. Structures threatened. Road, area and trail closures in effect.

**Corner Creek**, Ochoco NF. Eleven miles south of Dayville, OR. Timber, brush and short grass. Minimal fire behavior with creeping and smoldering. Structures and sage-grouse habitat threatened. Road and area closures in effect. Precipitation occurred over the fire area yesterday.

**Little Spokane**, Northeast Region, DNR. IMT 2 (Ciraulo). Started on BLM land two miles northeast of Spokane, WA. Timber and brush. Minimal fire behavior with smoldering. Structures threatened. Reduction in acreage due to more accurate mapping.

\* Mt Adams Complex, Gifford Pinchot NF. IMT 2 (Gales). Includes previously reported Horseshoe fire. Fifteen miles northwest of Trout Lake, WA. Timber, closed timber litter, hardwood slash and dormant brush. Minimal fire behavior with single tree torching, creeping and smoldering. Area and trail closures in effect.

**Paradise**, Olympic NP. NIMO (Hahnenberg). Thirteen miles north of Quinault, WA. Timber. Minimal fire behavior with creeping. Area and trail closures in effect.

\* **Geneva 15**, Prineville District, BLM. Started on private land five miles west of Culver, OR. Brush and tall grass. Active fire behavior with wind-driven runs and torching.

**Ten Mile Canyon**, Prineville District, BLM. Started on private land 10 miles west of Antelope, OR. Tall grass. Minimal fire behavior with backing and creeping.

**Sheep Rock**, Vale District, BLM. Forty-four miles west of Vale, OR. Brush and short grass. Active fire behavior. Structures and sage-grouse habitat threatened. Reduction in acreage due to more accurate mapping.

**Wolverine**, Okanogan-Wenatchee NF. Three miles northwest of Lucerne, WA. Timber. Moderate fire behavior. Numerous structures threatened. Trail closures in effect.

Incident	Unit	Si	ze	%	Ctn /	Est	Pers	onnel	Res	ource	s	Strc	\$\$ CTD	Origin
Name	Unit	Acres	Chge	%	Comp	EST	Total	Chge	Crews	Eng	Heli	Lost	22 CID	Own
Newby Lake	WA-OWF	5,065	2,028	0	Comp	NR	544	97	10	12	5	0	1.7M	FS
153 West Fork	OR-MAF	764	39	15	Ctn	NR	185	51	7	2	2	0	1M	FS
Corner Creek	OR-OCF	29,407	0	70	Ctn	NR	804	-195	26	25	17	1	12.7M	FS
Little Spokane	WA-NES	168	-8	70	Ctn	NR	286	-23	8	23	2	0	700K	ST
* Mt Adams Complex	WA-GPF	403		15	Ctn	11/01	345		9	1	4	0	2M	FS
Paradise	WA-OLP	1,590	2	21	Comp	9/30	100	13	0	0	2	0	1.8M	NPS
* Geneva 15	OR-PRD	600		10	Ctn	NR	54		0	6	0	0	10K	PRI
Ten Mile Canyon	OR-PRD	6,707	0	90	Ctn	NR	141	-5	5	3	0	0	150K	PRI
Sheep Rock	OR-VAD	600	-200	60	Ctn	7/13	143	76	3	10	0	0	400K	BLM
Wolverine	WA-OWF	314	0	0	Ctn	NR	117	0	4	0	1	0	600K	FS
231	WA-NES	970		100	Ctn	NR	116		1	16	0	11	2.4M	PRI

### **Northern Rockies Area (PL 2)**

New fires:	11
New large incidents:	1
Uncontained large fires:	3
Type 2 IMTs committed:	2

**Cape Horn**, Pend Oreille Field Office, DNR. IMT 2 (Fry). Three miles northeast of Bayview, ID. Timber. Active fire behavior with uphill runs, torching and backing. Numerous structures threatened. Road closures in effect.

**Blue**, Nez Perce - Clearwater NF. IMT 2 (Pearson). Four miles southeast of Dixie, ID. Timber. No new information.

<sup>\*</sup> **Belle**, Charles M. Russell National Wildlife Refuge, FWS. Forty-nine miles south of Malta, MT. Timber. Minimal fire behavior with smoldering. Structures and sage-grouse habitat threatened. Last report unless significant activity occurs.

**Granite**, Idaho Panhandle NF. Five miles northwest of Nordman, ID. Timber. Moderate fire behavior with creeping and torching.

Incident	Unit	Si	ze	%	Ctn /	. I FSt F	Perso	onnel	Resources			Strc	\$\$ CTD	Origin
Name	Ollit	Acres	Chge	/0	Comp	LSI	Total	Chge	Crews	Eng	Heli	Lost	99 CID	Own
Cape Horn	ID-POS	1,296	94	50	Ctn	7/15	491	89	12	27	3	12	3.2M	ST
Blue	ID-NCF	325		70	Ctn	-	308	4	9	0	3	0	4.5M	FS
* Belle	MT-CMR	346		40	Comp	7/12	59		1	9	3	0	47K	FWS
Granite	ID-IPF	207	87	40	Ctn	NR	91	-1	3	2	1	0	729K	FS
Alex Camp Road Fire	MT-LED	5,750		100	Ctn		28		0	8	0	0	1.1M	BLM

LED - Lewiston Field Office, BLM

## Southern Area (PL 2)

New fires:14New large incidents:0Uncontained large fires:1

**Last Dance**, Arthur R. Marshall/Loxahatchee National Wildlife Refuge, FWS. Eight miles west of Wellington, FL. Tall grass. Extreme fire behavior. Structures threatened.

Incident	Unit	Si	ze	% Ctn / Est		Personnel		Reso	ource	s	Strc	\$\$ CTD	Origin	
Name	Offic	Acres	Chge	/0	Comp	LSI	Total	Chge	Crews	Eng	Heli	Lost	कुक СТД	Own
Last Dance	FL-LXR	4,000	1,000	40	Ctn	NR	12	3	0	1	3	0	30K	FWS
Fifty Six Street	FL-FLS	400		100	Ctn		4		0	0	0	0	1K	ST

FLS - Florida Division of Forestry, DNR

### Southern California Area (PL 2)

New fires:19New large incidents:0Uncontained large fires:1

**Lake**, San Bernardino NF. Two miles south of Seven Oaks, CA. Timber, tall grass and short grass. Active fire behavior with wind-driven runs, creeping and smoldering. Road, area and trail closures in effect.

Incident	Unit	Si	ze	% Ctn /		Est	Personnel		Resources			Strc	\$\$ CTD	Origin
Name	Oill	Acres	Chge	70	Comp	E51	Total	Chge	Crews	Eng	Heli	Lost	कुक СТД	Own
Lake	CA-BDF	31,359	0	98	Ctn	UNK	335	0	7	13	7	4	4.2M	FS

Great Basin Area (PL 2)
New fires:
New large incidents:
Uncontained large fires: 28 0

Incident	Unit	Si	ze	0/	Ctn /	Est	Perso	onnel	Reso	ource	es	Strc	¢¢ CTD	Origin
Name	Unit	Acres	Chge	%	Comp	ESI	Total	Chge	Crews	Eng	Heli	Lost	22 CID	Own
Barry	ID-BOD	317		100	Ctn		48		1	6	0	1	150K	BLM

BOD – Boise District, BLM

Active	Incid	ent Resource Si	ummar	у		
GACC	Fires	<b>Cumulative Acres</b>	Crews	Engines	Helicopters	Total Personnel
AKCC	43	1,634,868	78	19	27	2,429
NWCC	27	86,615	114	165	44	4,293
ONCC	1	395	2	5	0	74
oscc	4	31,730	26	43	13	862
NRCC	10	8,445	32	48	16	1,162
GBCC	9	25,341	2	7	2	104
SWCC	3	18,713	1	5	1	54
RMCC	5	1	0	0	0	3
EACC	0	0	0	0	0	0
SACC	16	15,336	1	17	4	138
Total	118	1,821,444	256	309	107	9,119

# Fires and Acres Yesterday (by Protection):

Area		BIA	BLM	FWS	NPS	ST/OT	USFS	TOTAL
Alaska Area	FIRES	0	0	0	0	0	0	0
	ACRES	0	0	0	0	0	0	0
Northwest Area	FIRES	1	5	0	0	11	31	48
Northwest Alea	ACRES	1	1	0	20	12	604	638
Northern California Area	FIRES	0	0	0	2	13	22	37
Northern California Area	ACRES	0	0	0	0	2	47	49
Southern California Area	FIRES	0	0	0	0	14	5	19
Southern Camornia Area	ACRES	0	0	0	0	7	0	7
N	FIRES	0	0	0	0	4	7	11
Northern Rockies Area	ACRES	0	0	0	0	126	7	133
Great Basin Area	FIRES	2	8	0	0	8	10	28
	ACRES	1	100	0	0	5	1	107
Southwest Area	FIRES	0	0	0	0	1	1	2
Southwest Area	ACRES	0	0	0	0	0	700	700
Decky Mountain Area	FIRES	1	1	0	0	4	2	8
Rocky Mountain Area	ACRES	0	1	0	0	5	1	7
Costoro Area	FIRES	0	0	0	0	0	1	1
Eastern Area	ACRES	0	0	0	0	0	6	6
Couthorn Area	FIRES	0	0	0	0	14	0	14
Southern Area	ACRES	0	0	0	0	50	0	50
TOTAL FIRES:		4	14	0	2	69	79	168
TOTAL ACRES:		2	102	0	20	207	1,366	1,697

# Fires and Acres Year-to-Date (by Protection):

Area		BIA	BLM	FWS	NPS	ST/OT	USFS	TOTAL
Alaska Area	FIRES	0	232	0	0	397	20	649
	ACRES	0	2,851,691	0	0	960,915	775	3,813,381
Northwest Area	FIRES	89	84	22	33	743	537	1,508
Northwest Area	ACRES	6,265	20,316	161	1,693	3,944	29,283	61,662
Northern California Area	FIRES	102	13	4	19	1,604	464	2,206
Northern Camornia Area	ACRES	117	142	354	1	5,069	2,288	7,971
Southern California Area	FIRES	16	36	11	32	1,873	276	2,244
Southern California Area	ACRES	16	1,906	12	99	13,742	35,372	51,147
N 4 5 1: 1	FIRES	629	30	2	0	552	241	1,454
Northern Rockies Area	ACRES	4,020	5,576	564	0	54,353	4,997	69,510
0 10 1 1	FIRES	24	375	3	19	316	204	941
Great Basin Area	ACRES	14	29,992	0	8	6,132	20,478	56,624
Courth word Area	FIRES	346	119	4	23	377	502	1,371
Southwest Area	ACRES	41,285	2,496	4	3,737	16,045	75,328	138,895
Docky Mountain Area	FIRES	341	133	11	13	572	99	1,169
Rocky Mountain Area	ACRES	13,076	387	170	7,278	62,692	529	84,132
Costore Area	FIRES	527	0	29	14	5,320	332	6,222
Eastern Area	ACRES	2,181	0	2,102	547	43,850	5,489	54,169
Courth are Area	FIRES	284	0	9	11	12,373	237	12,914
Southern Area	ACRES	35,503	0	999	183	154,066	12,497	203,248
TOTAL FIRES:		2,358	1,022	95	164	24,127	2,912	30,678
TOTAL ACRES:	_	102,477	2,912,506	4,366	13,546	1,320,808	187,036	4,540,739

Ten Year Average Fires (2005 – 2014 as of today)	40,010
Ten Year Average Acres (2005 – 2014 as of today)	2,809,391

# Prescribed Fires and Acres Yesterday (by Ownership):

Area		BIA	BLM	FWS	NPS	ST/OT	USFS	TOTAL
Alaska Area	FIRES	0	0	0	0	0	0	0
	ACRES	0	0	0	0	0	0	0
Northwest Area	FIRES	0	0	0	0	0	0	0
Nonnwest Area	ACRES	0	0	0	0	0	0	0
Northern California Area	FIRES	0	0	0	0	0	0	0
Northern California Area	ACRES	0	0	0	0	0	0	0
Southern California Area	FIRES	0	0	0	0	0	0	0
Southern California Area	ACRES	0	0	0	0	0	0	0
Northern Rockies Area	FIRES	0	0	0	0	0	0	0
Northern Rockies Area	ACRES	0	0	0	0	0	0	0
Great Basin Area	FIRES	0	0	0	0	0	0	0
Great basiii Area	ACRES	0	0	0	0	0	0	0
Southwest Area	FIRES	0	0	0	0	0	0	0
Southwest Area	ACRES	0	0	0	0	0	0	0
Booky Mountain Araa	FIRES	0	0	0	0	0	0	0
Rocky Mountain Area	ACRES	0	0	0	0	0	0	0
Costorn Area	FIRES	0	0	0	0	0	0	0
Eastern Area	ACRES	0	0	0	0	0	0	0
Couthorn Area	FIRES	0	0	0	0	21	0	21
Southern Area	ACRES	0	0	0	0	229	0	229
TOTAL FIRES:		0	0	0	0	21	0	21
TOTAL ACRES:		0	0	0	0	229	0	229

# Prescribed Fires and Acres Year-to-Date (by Ownership):

Area		BIA	BLM	FWS	NPS	ST/OT	USFS	TOTAL
Alaska Area	FIRES	0	5	0	0	2	0	7
	ACRES	0	3,965	0	0	988	0	4,953
Northwest Area	FIRES	7	28	3	2	0	147	187
Northwest Alea	ACRES	2,457	17,778	51	49	0	23,534	43,869
Northern California Area	FIRES	0	0	12	11	0	113	136
Northern Camornia Area	ACRES	0	143	5,173	190	0	7,734	13,240
Southern California Area	FIRES	0	3	4	2	0	100	109
Southern Camornia Area	ACRES	0	78	495	83	0	1,860	2,516
Northern Rockies Area	FIRES	10	31	28	4	5	118	196
Northern Rockies Area	ACRES	3,651	10,580	12,835	1,590	728	17,735	47,119
Great Basin Area	FIRES	1	24	1	6	31	52	115
Gleat basiii Alea	ACRES	24	1,449	1,060	85	1,704	19,925	24,247
Southwest Area	FIRES	14	20	8	7	0	121	170
Southwest Area	ACRES	588	18,879	2,436	4,606	0	71,260	97,769
Rocky Mountain Area	FIRES	17	34	57	11	47	80	246
Rocky Mountain Area	ACRES	2,075	6,299	15,899	1,153	2,132	22,351	49,909
Contara Area	FIRES	30	0	251	22	1,371	157	1,831
Eastern Area	ACRES	39,398	0	32,889	6,637	65,420	49,704	194,048
Southern Area	FIRES	84	0	139	11	7,758	692	8,684
	ACRES	16,183	0	109,659	14,261	486,224	607,256	1,233,583
TOTAL FIRES:		163	145	503	76	9,214	1,580	11,681
TOTAL ACRES:		64,376	59,171	180,497	28,654	557,196	821,359	1,711,253

<sup>\*\*\*</sup> Changes in some agency YTD acres reflect more accurate mapping or reporting adjustments. \*\*\*

Additional wildfire information is available through the Geographic Areas at <a href="http://gacc.nifc.gov/">http://gacc.nifc.gov/</a>

#### **Canada Fires and Hectares**

PROVINCES	FIRES	HECTARES	FIRES	HECTARES	
	YESTERDAY	YESTERDAY	YEAR-TO-DATE	YEAR-TO-DATE	
BRITISH COLUMBIA	18	31,932	955	263,240	
YUKON TERRITORY	0	0	178	174,000	
ALBERTA	15	0	1,323	460,937	
NORTHWEST					
TERRITORY	0	0	196	386,240	
SASKATCHEWAN	3	41,380	604	973,971	
MANITOBA	2	1,710	304	32,436	
ONTARIO	0	0	330	6,532	
QUEBEC	0	0	295	4,116	
NEWFOUNDLAND	0	0	106	6,269	
NEW BRUNSWICK	0	1	176	205	
NOVA SCOTIA	0	5	206	472	
PRINCE EDWARD					
ISLAND	0	0	4	2	
NATIONAL PARKS	0	0	82	483,547	
TOTALS	38	75,028	4,759	2,791,966	

<sup>\* 1</sup> Hectare = 2.47 Acres

<u>Predictive Services Discussion</u> Scattered showers and thunderstorms will move through northern Great Basin and northern Rockies as an upper trough lifts into Canada. Scattered afternoon thunderstorms will again develop over the southern Rockies. Showers and few thunderstorms will form ahead of a warm front moving into the Upper Midwest and stretching to the Mid-Atlantic coast. Mild weather will continue across most of the West with hot conditions returning to the Southwest deserts. Hot and humid weather will spread over the Plains and the South while the Upper Midwest to New England remains mild.

Alaska will have scattered showers over the southern half of the state with warm weather in the Interior and mild conditions in the north and south.

### http://www.predictiveservices.nifc.gov/outlooks/outlooks.htm

This report contains information derived from the National Fire and Aviation Management Web Applications (FAMWEB) system and other sources to provide relative information about emerging and ongoing incident activity. This information is considered operational in nature, is subject to change, and therefore may not match official year-to-date agency records.

\*\* National Interagency Coordination Center \*\*



# **After Action Review part 1**

Fire Communication Category

### How to conduct an effective AAR

An AAR is a professional discussion of an event with the objective to identify successes and failures. It is a tool that leaders, teams, crews and units can use to get maximum benefit from every incident or project. It is essential for wildland firefighters to learn from our mistakes and to capitalize on our successes. It is considered a valuable tool in high-risk professions where the smallest mistakes can lead to disastrous results. *FYI* – *an AAR* is not a critique and not a forum to assign blame. It's an open, honest and professional discussion for purposes of improvement.

Once you (the leader/facilitator) have demonstrated that the AAR works and that it will be part of your team's Standard Operating Procedures, the discussion will become more open. Finding out *what* they did is not nearly as important as *why* they did it. Good active listening skills are essential. Do not immediately try to solve or correct the issue, but let it play out. Try to get to the root of the issue. The leader must be a part of the AAR and will have to accept criticism. This is important because the team will be looking for affirmation of the AAR process.

- Have the AAR as soon after an event as possible with all the personnel involved if at all possible.
- The leader's role is to insure there is skilled facilitation of the AAR.
- Make sure everyone participates.
- Pay attention to time.
- Establish clear ground rules: encourage candor and openness, all participants have equal ownership, focus on improving performance, and keep all discussions confidential.
- End on a positive note.

### 1. What was planned?

Review the intent of the mission
Desired "End State" (what does "Right" look like).

### 2. What actually happened?

Establish the facts

Pool multiple perspectives to build a shared picture of what happened.

### 3. Why did it happen?

Analysis of cause and effect

Focus on WHAT not WHO.

Provide progressive refinement for drawing out explanations of what occurred.

## 4. What are we going to do next time?

Correct Weaknesses

Focus on items you can fix, rather than external forces outside of your control.

References: The Wildland Fire Leadership Development Program website has multiple additional references on conducting effective AARs, many designed specifically for wildland firefighters and leaders.